

# Medio Ambiente

**Business Development, Communications and External Affaris** 

**Corporate Presentation** 

2024

## **FCC Group**



- 1. FCC Group
- 2. Key figures
- 3. Diversified business model
- 4. Leadership position in all areas
- 5. International presence
- 6. Integrated Offer
- 7. Value Creation
- 8. Corporate Governance Structure
- 9. Management Team

### **FCC Group**





More than 120 years of experience



Over 65,000 employees



Working in Over **30 COUNTRIES**, 47% of revenue comes from international markets



High degree of revenue stability



Leader in Environment, Water, Infrastructure and Real Estate Development

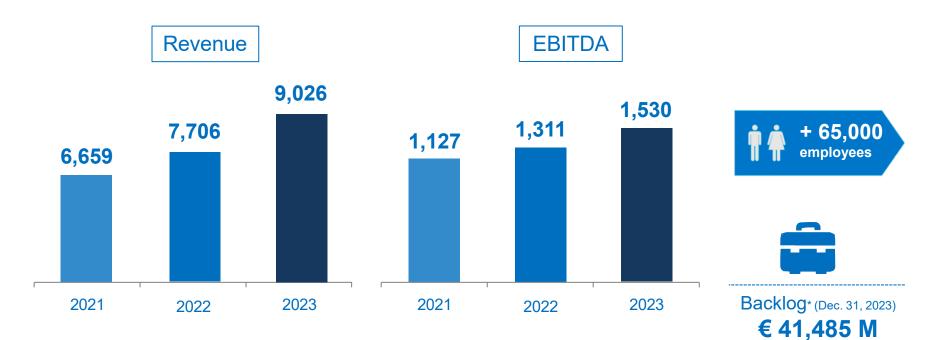
€9,026 M revenue €1,530 M EBITDA in 2023



Comprehensive range of services

### FCC Group 1.2. Key Figures 2023

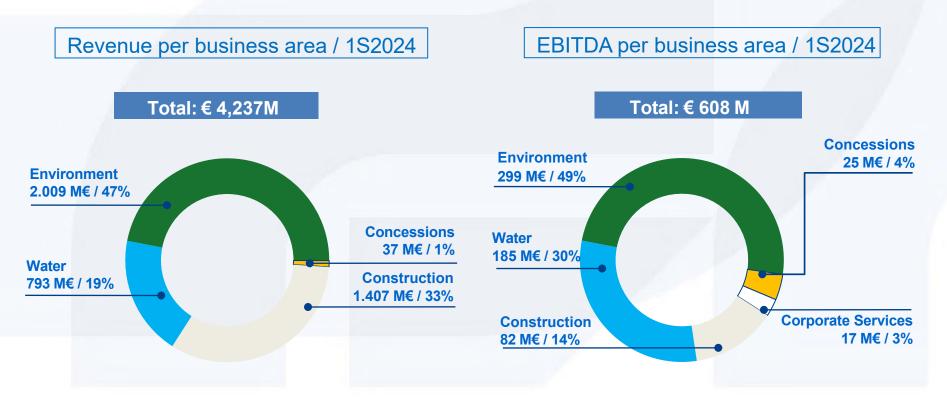




\* Environment, Water, Construction

### **FCC Group** 1.3. Diversified business model





### **FCC Group** 1.3. Diversified business model





- Refuse collection
- Street cleansing
- Solid waste treatment
- and recycling
- Ground maintenance
- Sewer networks maintenance
- Building cleaning and maintenance
- Industrial waste treatment and recycling
- Remediation of polluted solls



- Municipal concessions for the management of the end-to-end
- water cycle
- Infrastructure concessions in
- BOT model contracts
- O&M Services
- EPC Models



- Civil Works
- Railway Works
- Building
- Concessions
- Infraestructure maintenance
- Construction precast
- Corporate image

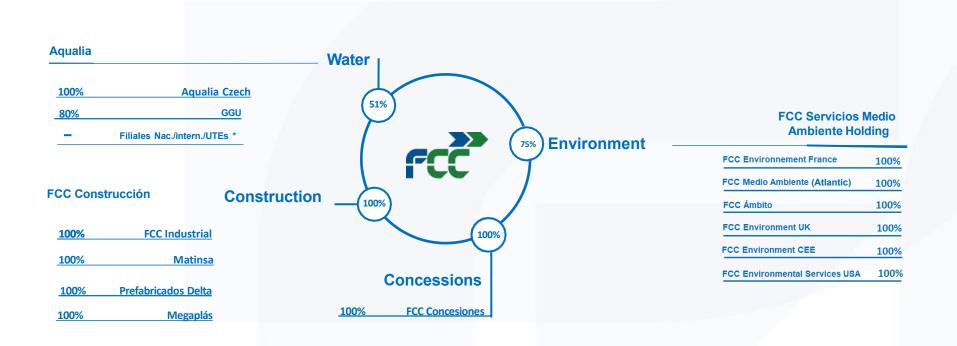


Road infrastructure
 Urban transport
 Social infrastructures
 Other infrastructures

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### **FCC Group** 1.3. Diversified business model





### **FCC Group** 1.4 Leadership position in all areas

 $\bigcirc$ 

EnvironmentWater

Construction

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#### **Environment:**

- #1 in Spain (1)
- #5 in the EU (1)
- #1 in end-to-end waste management in Central and Eastern Europe <sup>(1)</sup>
- Among top 15 in USA(1)
- Among top 7 in the World (1)
- Water:
- #1 in Spain (2)
- #4 in Europe (2)
- #9 in the World (2)

#### **Construction:**

- #3 in Spain (1)
- Among top 15 in Europe (2)
- #34 in the world  $^{(3)}$

By revenue volume
 Source: December 2022 GWI ranking
 ENR Top 250 Contractors



### FCC Group 1.5. International Presence





### FCC Group 1.6. Integrated Offer



#### Advanced technology

- Own technology for waste collection and street cleansing
- Leaders in waste recycling and energy recovery systems
- Experts in providing solutions at all stages of the water management cycle for all uses: human, agricultural and industry, meeting the needs of institutions and public and private organizations
- Specialists in bridges and ports with a high technical complexity
- Innovative processes for high speed lines, metro and tunnels
- Specialists in turnkey projects in the industrial sector

Comprehensive range of services throughout the whole value chain



Advanced technology and integrated range of products and services with high added value in all of its business areas

### FCC Group 1.7. Value creation



Our incumbent position enhances our ability to benefit from the strong fundamentals of our core business areas					
	Positive long-term outlook due to regulatory developments and environmental considerations				
	<ul> <li>EU Waste Framework Directive requires member states to recycle at least 55% of their municipal solid waste by 2025 and 65% by 2035 pl landfilling down 10% also in 2035</li> </ul>				
Environment	New opportunities offered by expected reforms in Spain on recycling and composting (2023)				
	Expansion potential in existing platforms: USA, UK and some Central European countries				
Water	<ul> <li>Positive long-term outlook due to regulatory developments and environmental considerations and water infrastructur gap</li> </ul>				
	<ul> <li>Take advantage of the extensive experience in the integral water cycle management, to apply in business opportunities in countries with low PPP activity</li> </ul>				
	Growth potential in Europe and selectively in America and MENA				
Construction	<ul> <li>Continued infrastructure gap in selected jurisdictions. Stringent management of cash flow generation and third-party risk</li> </ul>				
Construction	Potential growth in Spain linked to clean energy, efficiency and related facilities.				
	Selective expansion supported by the demand for public-private partnerships in new transport				
Concessions	infrastructure and public facilities projects.				
	Predominant geographic positioning in the consolidated jurisdictions in which the Group operates.				

### FCC Group 1.7. Value creation



Experience More than 120 years creating value for citizens



Internationalization Operating in over 30 countries

Innovation and technological capacity More than 13.5 million euros in R&D and innovation and in advances to optimize efficiency, address digital challenges and promote practical sustainable solutions

> Protecting the Environment More than €100,5 M for the prevention of environmental risks Environmental management systems certified according to UNE–EN ISO 14001 in all business areas

FCC



**Professionalism** Over **67,000 professionals** specialising in different areas



Quality Quality management systems certified according to UNE-EN ISO 9001 in all business areas

Local development commitment Over €5,5 M allocated to Projects for local development in 2022



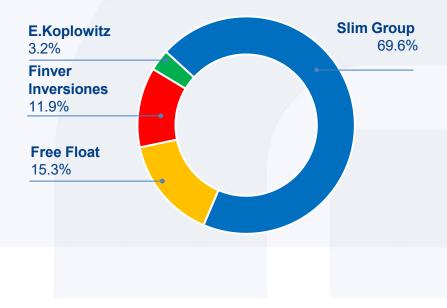
#### **Health and Safety**

Occupational health and safety management systems certified according to **ISO 45001** in all business areas

### FCC Group 1.8. Corporate Governance Structure



#### Shareholding Structure\*



#### **Composition of the Board**

#### 11 members:

- 8 proprietary directors
- 2 independent members
- 1 executive director

#### Audit and Remuneration Board Commissions:

- Chaired by independent members
- Majority of independent members

### FCC Group 1.9. Management Team



Chairwoman FCC	Esther A. Koplowitz			
CEO	Pablo Colio Abril			
Business Areas	]			
Environment		Water	Construction	Concessions
Environment Íñigo	o Sanz Pérez	Water Santiago Lafuente Pérez-Lucas	Construction Pablo Colio Abril	Concessions Ramón Gómez Andr

### **FCC Medio Ambiente**



- 1. Activities
- 2. Main features
- 3. Value creation
- 4. Key figures
- 5. Business structure
- 6. International presence
- 7. Global leader
- 8. Committed to innovation
- 9. Committed to inclusion
- **10. Caring about the Environment**
- 11. Awards and relevant projects



#### FCC Medio Ambiente 2.1. Activities





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# **FCC Medio Ambiente**

#### 2.2. Main Features



Over 800 waste treatment, recycling and disposal centres ISO 50001 certificate **Comprehensive Energy** Management





Over 48,000 employees

Inclusion of underprivileged groups in the workplace

### FCC Medio Ambiente 2.3. Value Creation



Our leadership position strengthens our capacity to take advantage of the demand of our activities

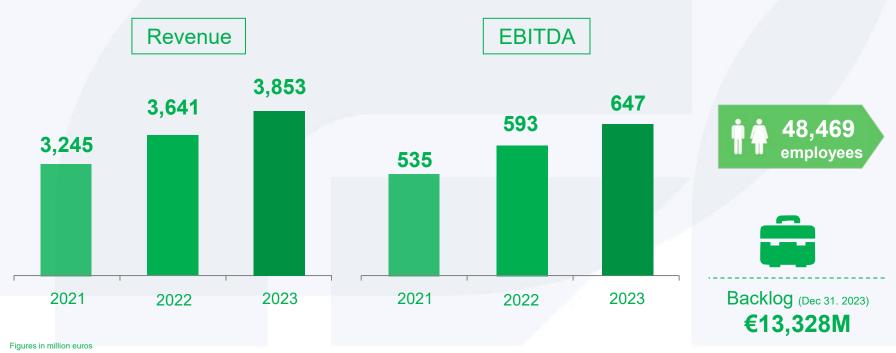
#### **FCC Medio Ambiente**



- The EU Circular Economy Package requires member states to recycle at least 50% of municipal waste by 2020, 55% by 2025 and 65% in 2035, and a 10% maximum landfilled Waste by 2035.
- Transposing the various EU directives on waste and recycling, and the development of new Regional Waste Management plans on Recycling, Waste-to-Energy and Composting open a wide range of growth opportunities in Spain.
- Committed to fight against climate change and achieving the UN's 2030 SDG Agenda.
- Good potential for international organic growth (America, Central Europe)

### FCC Medio Ambiente 2.4. Key Figures / 2023





### FCC Medio Ambiente 2.5. Business structure





Environnement





 Atlantic
 • 2023:

 FCC Medio Ambiente Spain
 • Spani

 FCC Environment Portugal
 • More

 FCC Environnement France
 • Techr

 FCC Ámbito (Industrial Waste)
 • Strong

International Divisions:

**United Kingdom** 

USA

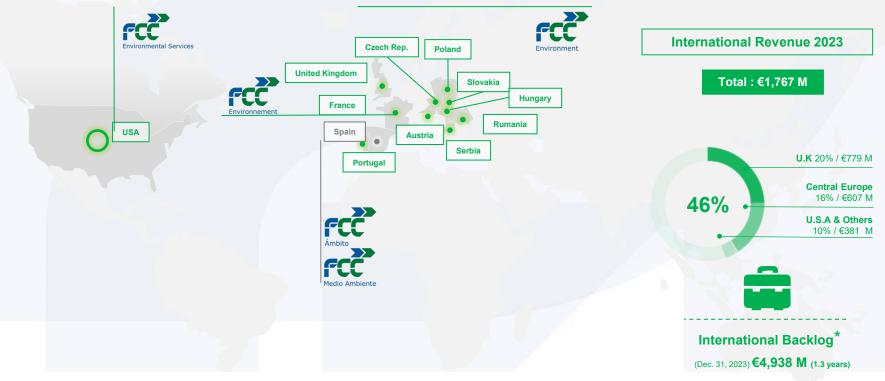
Central & Eastern Europe

• 2023: €2,116 M Turnover (54.92%); €314.7M EBITDA

- Spanish market leader
- · More than 110 years experience in waste management and urban services
- · Technological development and innovation
- Spanish market leader
- Strong presence in Portugal
- 2023: €1,737.2 M Turnover (45.08%); €332 M EBITDA
- FCC Environment UK
- FCC Environment CEE
- FCC Environmental Services

### FCC Medio Ambiente 2.6. International Presence









Incineration with production of Renewable Energy

- 13 Waste-to-Energy projects
- 405MWe of electrical power
- 3.5 millon tonnes of annual capacity





Allington (United Kingdom) 550,000 t/y



Massive-scale Mechanical-Biological Treatment



#### **Ecoparque of Barcelona**

One of the largest facilities in the world

- Operating since 2003
- Facility: Recycling, anaerobic digestion and composting facilities
- Treatment capacity: 264,000 t./y
- Population served: 542,000 inhabitants



#### **Biomethanization Plant Las Dehesas**

(Technological park Valdemingomez / Madrid) The world's largest Anaerobic Digestion Facility

- Started operations in 2009
- Facility: Anaerobic digestion (5 digestors x 3,600 m<sup>3</sup>)
- Treatment capacity: 220,000 t/y
- (100% Selective Organic Fraction as the input)
  Population served: 3 million inhabitants



Municipal Services since 1911



Madrid, 1940 3 million inhabs.



Valencia, 1957 790,000 inhabs.



**Barcelona, 1911** 1.6 million inhabs.



Zaragoza, 1940 700,000 inhabs.



Bilbao, 1972 350,000 inhabs.



Renewable energy from sanitary landfills

- FCC recovers biogas from many landfills for use as renewable fuel
- · Programme for the development of more than 100 MW of wind and photovoltaic energy in United Kingdom landfills



**Biogas Capture** 



Wind turbines



**Photovoltaic paneles** 





**100% self-rechargeable electric RCV** Madrid



Smart recharging stations Barcelona



FCC Medio Ambiente has been developing electric mobility technology for 50 years and implementing it in its Municipal Service vehicles, both light and heavy-goods sizes. Today it has a fleet in constant growth of 3,645 sustainable vehicles, among which 1,579 are electric and self-rechargeable electric, 127 hybrid-electric and 1,939 CNG (including bi-power: CNG plus petrol).



Electric compact RCV Toledo 1985

#### e-mobility: The future of Urban Services is Today

FCC Medio Ambiente developed **the first industrial e-mobility Chassisplatform for Urban Services**, an actual **breakthrough** to achieve smarter and more sustainable cities:

- ✓ Versatile: adjustable to every functionality in urban services and every Power requirement
- ✓ Efficient: Range and performance equal to any combustion vehicle, with a 50% lower energy consumption
- ✓ Zero Emission Vehicle Great Carboon footprint reduction
- ✓ Circular: 100% Recycling Components and extended lifespan







#### New e-mobility Platform for Urban Service Vehicles

- Awarded at the Smart City Awards 2019 at SCEWC in the 'Innovative Idea' category.
- Awarded at the **2019/2020 European Business Awards for the Environment** (EBAE Awards) in the products & services category.
- Awarded with the **Ecological Industrial Vehicle of the Year 2021** in the mixed category, at the National Transport Awards.

### FCC Medio Ambiente 2.8. Comprometidos con la innovación



Research and Development of a New Heavy-Duty Vehicle for Urban Service Applications with Battery-Hydrogen Fuel Cell Hybrid Technology.

- heavy-duty chassis-platform with 100% electric
- powered by a hydrogen cell and lithium-ion battery hybrid system that is completely environmentally friendly
- this hybrid chassis can be applied to any equipment or machine that provides urban services, regardless of the number and layout of axles or the bodywork installed on it







- Successful global premier at the Smart City Expo World Congress 2024 in Barcelona
- Awarded at the Smart City Awards 2014 at SCEWC in the 'Energy and Urban Environment' category



### **FCC Medio Ambiente** 2.8. Committed to Artificial Intelligence



#### Street cleansing inspection vehicle with AI

#### Visual recognition using AI to detect waste left beside containers

- developed by the Information Technology department and the Madrid branch of FCC Medio Ambiente in collaboration with a company specialising in AI, Advisory Experts
- data feed device through artificial vision, visual sensors and the development of algorithms based on AI and Machine Learning
- reduction of the average intervention time by more than 50%, increasing efficiency



#### **PLAUSU Project**

Autonomous Platform for Urban Services (PLAUSU). Research and development of automation technologies focused on the operation in autonomous mode of a platform for urban service platform for cleaning tasks.

- 100%-electric chassis-platform
- dual wash down-sweeper vehicle
- Remote control, GPS positioning and perception by LiDAR





**Circular Economy projects** 

Recovery of critical raw materials from Municipal Solid Waste (MSW)



**MINETHIC:** Promoting the recovery and valorisation of strategic mineral resources for the green transition. The main objective is the investigation of new sources of non-conventional raw materials, both industrial and urban, covering the whole value chain. New technologies will be investigated to recover and valorise Critical Raw Materials (CRM) from mineral resources, by-products and waste streams, as well as the integration of digital technologies, promoting a sustainable, efficient and local supply of CRM.

FCC Medio Ambiente will extract the phosphorus, nickel and cobalt present in the slag from the incineration of municipal solid waste and the phosphorus from the biostabilised material obtained from the biological treatment of organic matter from mixed municipal solid waste. Recovery of slag from MSW incineration

ECO2D4.0: Development of comprehensive road surface solutions using priority waste from the Basque Country, and ecosystem for the functional and environmental monitoring of road infrastructures. Project co-financed by the HAZITEK 2022 - Business R&D support programme of the Basque Country, in Spain, in which FCC Medio Ambiente participates and whose objective is to investigate new applications for waste management, in particular those cases where there are few ways of recovery, such as ferrosite, incineration slag and foundry sands, although milling waste and black slag are also included.

**RSU4HOM:** Development of new construction products from the valorisation of municipal solid waste incineration slags. Led by FCC Medio Ambiente and cofinanced by the HAZITEK 2022 - Basque Country Business. It aims to minimise the environmental impact generated by the landfilling of incineration slag from two plants in Zubieta (Gipuzkoa, Spain). The aim is to recover this waste and integrate it as aggregates for the manufacture of construction materials (concrete, mortar and precast concrete).







Nuevos materiales, tecnologías y procesos para la generación, almacenamiento, transporte e integración de hidrógeno renovable y biometano a partir de biorresiduos (2021-2024). MIG-20211071. FCC Medio Ambiente carried out research in the laboratories of the University of Valladolid (Spain) with the aim of studying the dark fermentation process using Organic Fraction of Municipal Solid Waste (OFMSW) as a substrate. As a result, a significant amount of hydrogen was obtained out of the total biogas derived in each fermentation.



LIFE LANDFILL BIOFUEL (LIFE18 ENV/ES/000256: Integral management of the biogas from landfills for use as vehicle fuel). During 2023, different tests were conducted with the biomethane generated, verifying that all of them comply with current regulations. Likewise, this year, light and heavyduty vehicles have travelled over 30,000 and almost 40,000 kilometres respectively with the biomethane produced from landfill biogas.



#### Plastic recycling



LIFE ZEROLANDFILLING (LIFE-2022-SAP-ENV 101114213: Recovering landfill waste through an innovative and integrated process committed to circular economy). The LIFE project, led by FCC Medio Ambiente, addresses the increase in urban waste generation through an innovative system for the management and recovery of nonrecyclable waste, mainly plastics and bio-waste. It promises a sustainable zero landfill solution, low carbon footprint and circular economy, with environmental and economic impact in Europe.



PLASMIX (LIFE18 ENV/ES/000045: Plastic Mix Recovery and PP& PS Recycling from Municipal Solid Waste) (2019-2022). This project, led by FCC Medio Ambiente, is aimed at demonstrating the material recovery of Plastic Mix from municipal waste (PP, PS and EPS) in a semi-industrial plant located at the Ecocentral plant, Granada (Spain)



**Circular Economy projects** 





LIFE4FILM (LIFE17 ENV/ES/000229: Post-consumption film plastic recycling from municipal solid waste). LIFE project led by FCC Medio Ambiente with the aim of avoiding sending plastic film (LDPE) present in urban waste to landfill or energy recovery through the implementation of innovative recycling on a semi-industrial scale.

# Subproductos y biomateriales

**BIOPROLIGNO (CPP2022-009647: Transformation of lignocellulosic waste into bioproducts for their application in infrastructure and ground maintenance.** Funded by the Spanish State Research Agency under the 2023 Public-Private Partnership programme, aims to develop experiences in the field of lignocellulosic waste pyrolysis, where three state-of-the-art bioproducts are generated: wood vinegar, charcoal and biochar.

#### By-products and biomaterials



LUCRA (101112452 – HORIZON-JU-CBE-2022): SustainabLe sUCcinic acid production using an integrated electrochemical bioreactor and renewable feedstock. The project proposes innovative technology for the electrochemical extraction of succinic acid through the circular use of the aforementioned resources, which greatly reduces the dependence on fossil resources by developing a sustainable route for the production of succinic acid.

#### By-products and biomaterials





DEEP PURPLE (Domestic extraction of emerging products with purple phototrophic bacteria). The project proposes a synergistic and integrated treatment for the valorisation of three types of bio-waste: the organic fraction of municipal solid waste, sludges from wastewater treatment plants (WWTP) and urban wastewater, by means of a multi-platform photo-biorefinery based on phototrophic purple bacteria.



**Circular Economy projects** 

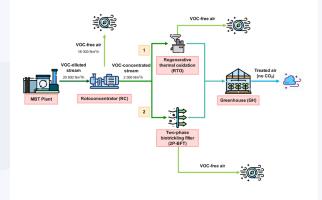
#### Mitigation of environmental impact



LIFE ABATE (LIFE-2022-SAP-ENV 101113838): Marketable high performance compact technologies for the abatement of VOCs in EU waste treatment plants, decreasing CO2 emissions and energy consumption. The LIFE ABATE project, partially funded by the LIFE programme, aims to improve the sustainability of mechanical biological waste treatment (MBT) plants by demonstrating the benefits of innovative technology to reduce emissions of non-methane volatile organic compounds (NMVOCs) and CO2.

This process includes a VOC concentration stage using the concentrator followed by biological or thermal degradation, reducing emissions of NMVOCs and odours, lowering energy consumption and using the emitted CO2 to promote the growth of crops in greenhouse agriculture.

The ultimate goal of the project is to reduce NMVOC and CO2 emissions, improving human and ecosystem health and well-being, with a lower energy consumption in comparison to current systems. The solution will be validated on an industrial scale at Ecoparc 3 Barcelona (Spain) and replicated at the Las Dehesas Biomethanisation plant in Madrid (Spain). In 2023, the partners visited these facilities to determine the optimal location for the prototypes.



#### FCC Medio Ambiente 2.9. Committed to inclusion





FCC Equal employees. Park Vandel team in Madrid

#### FCC Equal

- FCC Equal is a Special Employment Centre whose aim is the social and labour integration and training of people with disabilities, as well as the improvement of their health and safety conditions.
- It also seeks to provide them with skills, abilities and competencies for their professional development in the company.
- Along last year:
  - 219 job offers
  - 1423 analized candidates
  - 439 insert people
- Nowadays, all this work is driven through the Fundación Incorpora



### FCC Medio Ambiente 2.10. Caring about the Environment







Italy



Decontamination of Flix Reservoir - Spain



Prestige – Oil spillage Spain

#### 2.11. Awards and relevant projects





#### Waste collection and street cleansing in Valencia / Spain

Renewal of the contract for lot 2. Since 1957 – 365,000 residents, 200 ECO and Zero Emission vehicles and machines, 550 people / 140,000 tonnes per year y 2.3 million m<sup>2</sup> of surface area. Backlog: €525.89 million. 15 years.





#### Waste collection lot 1 (West Area) Madrid / Spain

Renewal of the waste collection contract of lot 1 (West Area). Since 1940 - 1M residents, 209 ECO or Zero Emision labelled vehicles, 950 people / 390,000 tonnes per year. Backlog: €455 million. 6 years.





#### Waste collection and street cleansing in Zaragoza / Spain

Renewal. Since 1941 – 675,301 residents, 270 electric and CNG vehicles, 1,130 people / 252,000 tonnes per year. Backlog: €615 million. 10 years.





#### Waste collection and street cleansing in Barcelona / Spain

City centre and Ciutat Vella. Since 1915 - 572 vehicles, over 65% electric; 1,081 people, 593 km streets covered / 268,000 tonnes per year. Backlog: €830.87 million. 8 + 2 years.







Waste collection and street cleansing in Manresa/ (Barcelona, Spain) Renewal - Since 1993 - 80.000 residents, 54 vehicles, 145 people / 22.800 tonnes per year. Backlog: €91.4 million. 10 years.





#### Waste collection, street and beach cleaning in Vigo / Spain

Renewal. Since 1989 - 300,000 residents, 167 vehícles, more than 50% electric or ECO, 547 pepole / 2,303 km streets covered / 7,2 km coastline / 118,703 tonnes per year. Backlog: €366 million. 9 years, 6 months.





#### Resource Recovery Centre La Campiña - Eastern Municipalities Association of the Region of Madrid - Loeches / Spain

New comprehensive Resource Recovery Centre. 730,000 residents. 31 Municipalities, 5 recycling lines / 254,000 tonnes per year / 6.400 m<sup>2</sup> PHV panels/ reduction of 90,000 tonnes CO<sub>2</sub>e per year. Investment: €130 million.





Las Calandrias Environmental Compound / Jerez de la Frontera (Spain) Modernisation and operation contract. 18 months of construction work – 450,000 residents / 260,000 tonnes per year. Investment: €40.8 millon. Backlog: €317 millon. 20 years.





**Mechanical-biological treatment plant, Ecocentral /** Granada (Spain) Integrated waste management. 919,700 residents served. 174 municipalities. 5 lines – New treatment line. 3 cogeneration engines generating 2 MWe. Self-supply of renewable energy generated by landfill biogas. 450,000 tonnes per year.

#### 2.11. Awards and relevant projects





West Cheshire and Chester waste disposal / Reino Unido Extension of the cotract. 357,699 residents. Backlog: £34.49 million 3 años.



#### 2.11. Awards and relevant projects



**Waste and recycling collection contract in East Lothian /** United Kingdom Food waste and recycling collection. 106,000 residents, 40 people, 15 mobile recycling centres. Backlog: £22.4 million. 8 years.

#### 2.11. Awards and relevant projects





#### Redevelopment of Foxhall Recycling Centre, Suffolk / Reino Unido

Major expansion of the Foxhall recycling centre. Increased vehicle capacity, access improvement and greater capacity. Handling 19% of the county's recycling and waste / 12,500 tonnes per year. Investment: £7.8 million.

#### **FCC** Medio Ambiente

#### 2.11. Awards and relevant projects

#### Lostock Sustainable Energy Recovery Plant / United Kingdom

Development of a 600,000 tonnes per year, waste-to-energy plant in partnership with Copenhagen Infrastructure Partners (CIP), with an investment of £480 million. Currently under construction.





New Millerhill Recycling and Energy Recovery Centre (Midlothian). 25-year operating period. Management and treatment of 160,000 tonnes per year. Production capacity of 14.2 MW that will supply power to 32,000 households.





Transport and treatment of municipal waste in West Tyrol region/ Austria

Rail transport and energy recovery of municipal waste at the Zistersdorf plant for the West Tyrol Waste Disposal Association. Backlog: €33 million. 5 years.





# Integrated waste management and recycling for IVECO / Vysoké Mýto (Czech Republic)

Renewal. Collection, disposal and further processing of secondary raw materials of three different plants from lveco. Since 1998. Backlog: €6 million. 3 yeras.

#### 2.11. Adjudicaciones y proyectos relevantes





# Comprehensive Waste Management for Hyundai Motor Manufacturing Czech s.r.o./ Czech Republic.

Collection, transport and subsequent treatment of all waste produced, including secondary raw materials. Backlog: €10,8 million. 3 years.





#### ARA collection tenders in various municipalities / Austria

Collection and separate transport of packaging materials for ARA (Altstoff Recycling Austria AG). Backlog: €22 million. 5 years.





#### Integrated waste management system in Braila / Romania

INSURATEI Transfer Station. 46,000 residents / 5,000 tonnes per year. IANCA Integrated Waste Management Centre. 5,000 tonnes per year. Backlog: €8.54 million. 7 years.

#### 2.11. Awards and relevant projects





#### Zistersdorf Energy Recovery Plant / Austria

150,000 tonnes per year with 14.5 MW net electrical power, with an annual export of energy to the grid of 106,000 MWh, enough to supply more than 30,000 households.

#### 2.11. Awards and relevant projects





#### Waste collection in the western area of Polk County / Florida (USA)

Renewal. 200,000 residents, 74,000 homes.75 CNG vehicles, construction of a CNG refuel station. Investment: \$20 million. Backlog: \$155 million. 5 + 1 + 1years.





#### Waste Collection in Palm Coast / Florida (USA)

Award of municipal solid waste collection contract. 90,000 residents, 35 vehícles, 72 people. Investment of \$15 million. Backlog: \$175 million. 7 + 3 years.

#### Acquisition of Premier Waste Services LLC / Dallas (USA)

Commercial solid waste collection services company in the Dallas-Fort Worth metropolitan area for more than 20 years. 4,000 contracts, 59 vehicles.







#### Acquisition of Houston Waste Solutions / Houston (USA)

Commercial solid waste collection company in the greater Houston area. Owns and operates a transfer station for construction and demolition debris in the city. 3,000 clients, 40 vehicles.





# Construction and operation of an Environmental Recycling Compound in Placer County / California (USA)

Construction and operation of a municipal solid waste environmental recycling compound of 130 hectares. 115 people / 650,000 tonnes per year. Investment of \$141 million. Backlog: \$1.5 billion. 10 + 5 + 5 years.





#### Recycling Facility / Dallas (USA)

Design, Financing, Construction and Operation. **Best Recycling Facility of 2017 by the U.S. NWRA**. Management of recyclables in the cities of Dallas, University Park, Garland, Rowlett and Mesquite (Dallas Metroplex Area). Service: 140,000 tonnes per year. Backlog: € 300 million. Term of operation: 25 years.





#### Recycling plant / Houston (Texas, USA)

Design, Financing, Construction and Operation. Houston recyclable management, 2.3 million residents. **Best Recycling Facility of 2020 by the US NWRA.** Up to 145,000 tonnes per year. Backlog: \$250 million. Term of operation: 15 + 5 years.

# Legal disclaimer



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